

The Department of Defense (DoD) is perhaps the largest and most complex organization in the world. DoD manages more than twice the dollar volume of the world's largest corporation, employs more people than the population of some countries, provides medical care for as many patients as the largest health management organization, and carries five hundred times the number of inventory items as the world's largest commercial retail operation.

The sheer size of the Department is a direct result of the magnitude of its mission and the broad responsibilities it has for maintaining national, and ultimately, global security. This mission demands that the Department be as nimble, adaptive, and flexible as any organization in the world—while analyzing and complying with 145,00 financial compliance requirements from federal legislation, regulation, and policy. Reconciling the apparent contradiction between size and flexibility—between complexity and adaptability—is the challenge of defense business transformation.

The facts and figures below highlight the magnitude of transformation within the Department's Core Business Missions (CBMs).

Human Resources Management (HRM)

- 5.5 million personnel
 - 1.4 million active duty military
 - 800,000 civilian employees
 - 1.2 million Guard and Reserve
 - 2 million retirees and families receiving benefits

Weapon System Lifecycle Management (WSLM)

- 1,312 major weapon systems, managing 4.6 million parts and supplies

Material Supply and Service Management (MSSM)

- 5.2 million items that support individuals and the Services' weapons platforms
- Receives more than 54,000 requisitions, processes nearly 8,200 contracts, and conducts business with nearly 24,000 different suppliers each day

Real Property and Installations Lifecycle Management (RP & ILM)

- \$620 billion in real property assets
- 600,000 facilities at 6,700 locations in 146 countries
 - 3.2 million acres of installations, assets, and resources worldwide
 - 2.3 billion square feet of buildings

DID YOU KNOW ...

The Department's FY05 total operating budget of \$430 billion is larger than the Gross Domestic Product (GDP) of countries such as Switzerland, Turkey, Saudi Arabia, Argentina, Israel, and Egypt.

The Department has over 5.2 million inventory items. By comparison, Wal-Mart has approximately 11,000 inventory items and Home Depot has around 50,000. These companies have one system for tracking inventory, while the DoD has 60 systems reporting inventory.

Financial Management (FM)

- \$700 billion in assets
- 282 active appropriations
- 124 million accounting transactions
- 140 million pay transactions to 5.5 million personnel
- 9.3 million contracts annually
- 12.6 million commercial invoices
- 6.9 million travel payments
- Average of \$455 billion in disbursements

DID YOU KNOW ...

DoD contracts issued between October 1, 2004 and April 30, 2005:

- \$29 million for food preparation and serving equipment
- \$48 million for hand tools
- \$138 million for office equipment
- \$344 million for firefighting, rescue, safety, and environmental protection equipment
- \$889 million for weapon systems fire control equipment
- \$1.8 billion for electrical and electronic equipment components
- \$2.3 billion for motor vehicles
- \$4.9 billion for fuels, lubricants, oils, and waxes.